

September 26, 2017

Mr. Peter Douglas
The Douglas Company
1716 Perrysburg-Holland Road
Holland, Ohio 43528

Dear Mr. Douglas,

Please accept this letter as my recommendation of The Douglas Company. I have had the opportunity to work with The Douglas Company team over the past several years on multiple senior living construction projects, and most recently on the new construction of The Symphony of Centerville assisted living community.

The Douglas Company was a leader in the development process on this project, taking control of preconstruction meetings, managing the architect, and keeping the design on budget as it was developed. They ultimately were able to deliver a final building price within 2% of the original GMP budget outside of the changes made by us and the local authorities.

Their team took on and owned the design risk entirely through a complete Design-Build project delivery method, which included navigating a great deal of challenges with the local building department that would have otherwise been our responsibility as the owner of the project.

Throughout the entire project The Douglas Company showed their ability to staff a project for a fast finish, and delivered the final product with high quality and a minimal punch list. The Douglas Company has remained close to the project, handling warranty issues and anything else our operations staff uncovers quickly and professionally.

The Douglas Company has repeatedly shown professionalism and honesty in our experiences in working with their team. They are quick to resolve issues that may arise during a project. We appreciate the level of detail and personal involvement in assuring the success of each project. We value and look forward to our continued relationship with The Douglas Company.

Sincerely,



Kenneth R. Assiran, Managing Director
Capital Health Group, LLC